

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
2014/15 to 2017/18

GENERAL FUND

DEPARTMENT FOR CORPORATE SERVICES

C1 Airport Business Park - £10,000,000

14/15 - £0

15/16 - £6,000,000

16/17 - £2,000,000

17/18 - £2,000,000

The Council intends to bring forward land North of Aviation Way for development as a business park as envisaged and supported by the Joint Area Action Plan ("JAAP").

This scheme is to support the development of the Airport Business Park, particularly to fund any up-front infrastructure, enabling works and renewable energy and to deal with any existing tenancies. In the long term this investment will lead to the creation of a number of jobs for the Town and will also allow for an annual income flow to the Council for this up-front investment.

This scheme is to be funded partly from earmarked reserves of £4,300,000 with a balance of funding of £5,700,000 from corporate borrowing.

C2 Victoria Avenue Improvements - £8,000,000

14/15 - £0

15/16 - £0

16/17 - £4,000,000

17/18 - £4,000,000

This scheme is for the potential acquisition and demolition of vacant and/or derelict properties along Victoria Avenue to drive improvement in this area with investment by the private sector and a consequent financial return on the Council's initial outlay.

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Possession of properties will be secured by purchasing by agreement and if this is not successful, to look at alternative means of securing possession including the Enforced Sale Procedure and, as a last resort, the use of Compulsory Purchase Powers.

Following acquisition, the buildings would be demolished as soon as possible and the sites prepared for sale to private developers.

This scheme is to be funded from corporate borrowing.

C3 2 Crowborough Road and Allan Cole House - £200,000

14/15 - £200,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is for the building works required to carry out internal alterations to Allan Cole House and for the conversion and extension of 2 Crowborough Road to allow the re-provision of Children's Services currently situated in the Marigold Centre and Focus House. This re-provision will allow for the disposal of the Marigold Centre.

This scheme is to be funded from corporate borrowing.

C4 East Beach Beach Huts Phase 2 - £100,000

14/15 - £0

15/16 - £100,000

16/17 - £0

17/18 - £0

The initial development of 8 beach huts for East Beach Shoeburyness has taken place and to date disposals have completed on 6 of these.

This scheme is for the second phase development of 7 beach huts at East Beach Shoeburyness, with the implementation delayed until 2015/16 to allow the first huts to both 'bed in' and also to allow market interest an additional year to increase.

This scheme is to be funded from corporate borrowing.

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C5 Focus House - £170,000

14/15 - £170,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to demolish the building once it is vacated and to lay the site out for temporary parking whilst retaining for the Council any longer term development opportunity.

This scheme is to be funded from corporate borrowing.

C6 ICT - Re-provision of "Carefirst" - £1,500,000

14/15 - £0

15/16 - £750,000

16/17 - £750,000

17/18 - £0

This scheme is to deliver a robust Social Care case management (computer) system to meet the demands of the Department of People and ultimately deliver the Corporate Priority: "Continue to improve outcomes for vulnerable children and adults".

It is to design, transition and place into operation a fit for purpose social care system to avoid a loss in staff productivity and to avoid impacting on the well-being and life of those in most need throughout the borough.

This scheme is to be funded from corporate borrowing.

C7 ICT - Core Infrastructure - £660,000

14/15 - £0

15/16 - £0

16/17 - £330,000

17/18 - £330,000

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This scheme is to replace core infrastructure which will include servers, backup systems and network components with appropriate equipment to meet the on-going needs of the business and in turn the citizen.

Included in the scope of this scheme will be the replacement of end of life equipment with appropriate equipment and emerging technologies including cloud provision and unified data centre platforms (computer/network/storage access/virtualisation).

This scheme is to be funded from corporate borrowing.

C8 ICT – Enterprise Agreement - £600,000

14/15 - £0

15/16 - £200,000

16/17 - £200,000

17/18 - £200,000

This scheme is to provide a clear mechanism to replace the Council's Microsoft Office Suite to ensure there is a supported platform into the future. Office Suites have a defined end of life and after that they will no longer comply with Public Sector Network requirements.

This scheme is to be funded from corporate borrowing.

C9 ICT – Rolling Replacement - £400,000

14/15 - £0

15/16 - £0

16/17 - £200,000

17/18 - £200,000

This scheme is to replace desktops and laptops with appropriate equipment to meet the on-going needs of the business and in turn the citizen. Included in the scope of this scheme will be the replacement of end of life desktop/laptop equipment with appropriate equipment and technology such as hybrid tablet/laptop systems.

New operating systems and software demand new platforms to function and this rolling replacement meets this challenge.

This scheme is to be funded from corporate borrowing.

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C10 ICT – Software Licencing - £300,000

14/15 - £0

15/16 - £0

16/17 - £0

17/18 - £300,000

This scheme is to maintain the on-going software licences required to deliver corporate wide systems, without which the council would not be entitled to use all proprietary applications.

This scheme is to be funded from corporate borrowing.

C11 ICT – YOIS Replacement - £60,000

14/15 - £60,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to replace the failing Youth Offending Information System. This case management system features assessment, monitoring and review capabilities, combined with integrated reporting and evaluation tools, sending returns to the Youth Justice Board and tracking and managing the work of the Youth Offending team.

The scheme aims to improve service provision and ensure the best outcomes for those in the youth offending system.

This scheme is to be funded from corporate borrowing.

C12 ICT - Capita One Enhancements/Developments - £100,000

14/15 - £100,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to implement self-service web-based portals and Capita One modules to increase efficiency, reduce administration costs and

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improve and aid early intervention across services. The key enhancements are:

Self-Serve enhancements to the Capita One system

- Web based assessment reporting which enables schools to access details of examination assessment results collated by the Council on line - £40,000
- Capita One Provider Portal which enables registered nurseries in the borough to register on line details of all 2 and 3 year olds who attend (a mandatory requirement) - £20,000
- Early Help Portal which provides on line Common Assessment Forms removing the need to email word documents to a central location - £30,000

Service enhancements

- Capital One Child Profiling Tool; a business intelligence reporting tool which enable all data held on the capita one system on any given child to be collated to from a profile of the child - £10,000

This scheme is to be funded from corporate borrowing.

C13 ICT - Genogram Implementation for Children's Social Services - £10,000

14/15 - £10,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to purchase and implement the Genogram module in Carefirst to enable Social workers to present a graphical representation of a family for court hearings.

This scheme is to be funded from corporate borrowing.

C14 ICT - E-Procurement Solution - £150,000

14/15 - £63,000

15/16 - £29,000

16/17 - £29,000

17/18 - £29,000

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This scheme is to procure and implement an e-procurement system that is complimentary to Agresso and P-Cards and that supports and improves the efficiency and effectiveness of the way we buy goods and services.

The system would meet the EU Directives that require e-procurement to be in place by 2017 (although UK Government has indicated that it will implement these directives significantly sooner) and would focus on the following areas: E-Sourcing; Supplier Portal; Contract Register; Contract Management; and Management Information.

This scheme is to be funded from corporate borrowing.

Sub-Total Department for Corporate Services

£22,250,000

DEPARTMENT FOR PEOPLE

C15 Works in Default - £200,000

14/15 - £50,000

15/16 - £50,000

16/17 - £50,000

17/18 - £50,000

To fund works authorised under Statutory Notice to remove hazards from privately rented domestic properties.

Landlords served with a Notice have an obligation to conduct repairs but in some cases this does not happen. The Council's Private Sector Housing team has successfully prosecuted a number of Landlords who have failed to comply with their duties under the Housing Act and will continue to do so in future.

Court action is resource intensive and does not always guarantee that works are conducted quickly or to an acceptable standard. Equally a landlord may choose to evict a sitting tenant but will not be able to re-let the property due to the Notice. By repairing the hazards the Council can then claim the funds back from the Landlord as the debt is a Local Land charge. If there is a default then the Council has legal powers to compel payment from the landlords or, if no payment is received, then enforce the sale of the property in question or appoint a receiver to manage that person's affairs.

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This scheme is to be funded from corporate borrowing until the Landlord repays the debt.

C16 Empty Dwelling Management Orders - £300,000

14/15 - £50,000

15/16 - £100,000

16/17 - £75,000

17/18 - £75,000

To fund works authorised under an Empty Dwelling Management Order (EDMO) to bring long term empty homes back into use and to a habitable standard.

EDMOs represent a low cost alternative to Compulsory Purchase, allowing the Council to engage with owners and where appropriate, have a lease enforced on that owner requiring them to allow the Council to place tenants into the property once renovated. The rental income is used to repay the debt, any remaining debt is a local land charge therefore Council can recover full cost after 7 years. PSH will also charge a professional fee in relation to the work which will cover reasonable costs incurred as part of the process.

This scheme is to be funded from corporate borrowing until the rental income repays the debt.

C17 Permanent Increase in Primary Pupil Places – Hamstel and Darlington Schools - £2,200,000

14/15 - £1,216,000

15/16 - £984,000

16/17 - £0

17/18 - £0

This scheme is to permanently increase the places available at two primary schools by 210 each and thus ensure sufficient places within the central area of the town.

This scheme is to be funded from Government funding.

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C18 New Provision for Primary School Places - £10,000,000

14/15 - £0

15/16 - £0

16/17 - £5,000,000

17/18 - £5,000,000

The department are currently reviewing the need for primary school places including the potential requirement for building a new school. The figures shown are an indicative estimate and would need to be fully quantified if this proposal is agreed. Also, as part of this assessment there may be the potential for additional Government funding.

This scheme is to be funded from corporate borrowing until further information is known on any additional Government funding.

C19 Re-provision of Viking day service - £2,000,000

14/15 - £500,000

15/16 - £1,000,000

16/17 - £500,000

17/18 - £0

The public consultation on the future of the Avro and Viking day services is underway. If the outcome is to close the Avro centre a new site may need to be found for the Viking day service as it shares the same building.

This scheme is to deliver transformed, person centred day opportunities for people with a profound learning disability.

This scheme is to be funded from corporate borrowing.

C20 Youth Service Review - £120,000

14/15 - £120,000

15/16 - £0

16/17 - £0

17/18 - £0

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Remodel of Shoebury Youth Centre to maximise usage and income potential.

This scheme is to be funded from corporate borrowing.

Sub-Total Department for People

£14,820,000

DEPARTMENT FOR PLACE

C21 LED Street Lighting Programme - £2,500,000

14/15 - £500,000

15/16 - £500,000

16/17 - £500,000

17/18 - £500,000

18/19 - £500,000

This scheme is to replace all 13,000 street lighting lanterns with suitable L.E.D. types, over a period of five years. This will be in three phases: first phase replacing cast iron columns; second phase concrete columns; the rest will be during the third phase.

The aims of this project are to reduce carbon emissions, reduce energy and maintenance costs, meet the current commitments and demands regarding embedding sustainable practices, be better prepared for future regulatory and monitoring requirements and to raise the environmental profile of the Council.

This scheme is to be funded partly from external funding; £750,000 with a balance of funding of £1,750,000 from earmarked reserves.

C22 A127 Junction Improvements - £3,263,000

14/15 - £3,263,000

15/16 - £0

16/17 - £0

17/18 - £0

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The A127/B1013 Tesco Junction Improvement scheme has been successful in receiving £3,263,000 “Local Pinch Point Fund” Tranche 4 grant funding from the Department for Transport (DfT). The total scheme cost is £4,753,000 with £1,490,000 funded from the Council’s resources as a requirement of the grant funding.

This scheme is to be funded from Government Grant.

C23 Planned Highway Improvements - £6,560,000

14/15 - £500,000

15/16 - £2,020,000

16/17 - £2,020,000

17/18 - £2,020,000

This scheme is to continue to provide additional rolling capital to fund the on-going needs of a planned highway maintenance programme to meet our statutory requirements

The project aims to maximise public safety on our roads and footways, reduce the likelihood of claims against the Council, reduce further deterioration of the highways infrastructure likely to increase long term reconstruction costs, improve public perceptions and meet the requirements of the corporate priorities.

This scheme is to be funded partly from external funding; £4,560,000 with a balance of funding of £2,000,000 from corporate borrowing.

C24 Property Refurbishment Programme - £1,200,000

14/15 - £300,000

15/16 - £300,000

16/17 - £300,000

17/18 - £300,000

This scheme is for essential property refurbishments of the Council’s operational assets identified from the relevant stock condition surveys.

This scheme is to be funded from corporate borrowing.

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C25 Library, Civic Centre North and Southchurch Park Car Parks Improvements - £650,000

14/15 - £350,000

15/16 - £300,000

16/17 - £0

17/18 - £0

This scheme is to make improvements to the structural integrity, lighting and to make other improvements to enhance access and safety of car park users of the Civic Centre North and the Library car parks.

This scheme is also to replace the existing road chipping car park surface at Southchurch Park which is in a very poor condition.

This scheme is to be funded from corporate borrowing.

C26 Belfairs Swim Centre (Health and Safety) - £500,000

14/15 - £500,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to undertake essential works to the pool plant and electrical wiring in order to ensure the continued operation of the swim centre.

This scheme is to be funded from corporate borrowing.

C27 Library Review - £710,000

14/15 - £480,000

15/16 - £100,000

16/17 - £130,000

17/18 - £0

East Hub Library (£380,000) – provision of a new hub library on a site on Delaware Road.

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Branch network (£330,000) – building works to library branches identified in the asset review undertaken to inform the library review.

This scheme is to be funded from corporate borrowing.

C28 Priory Park Water Main (Health and Safety) - £100,000

14/15 - £100,000

15/16 - £0

16/17 - £0

17/18 - £0

Essex & Suffolk Water's responsibility ends at the water meters, leaving the Council responsible for a large part of the water mains at the park.

This scheme is to replace the water mains within Priory Park to ensure that the Water Supply meets (Water Quality) Regulations 2007.

This scheme is to be funded from corporate borrowing.

C29 Container and Welfare Facilities Purchase - £50,000

14/15 - £50,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to purchase 24 steel storage containers and 2 Staff Welfare Facilities mainly at Chalkwell Park with some at Shoebury Park. These containers and Welfare Facilities are currently rented costing £25,000 per annum and the intended purchase will therefore mean that there will be an annual revenue saving to the Council's budget for this sum.

This scheme is to be funded from earmarked reserves as an invest to save scheme.

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C30 Coastal Defences - £100,000

14/15 - £100,000

15/16 - £0

16/17 - £0

17/18 - £0

This scheme is to provide some investment into the Council's coastal defences and individual enhancements will be determined in the forthcoming financial year.

This scheme is to be funded from earmarked reserves.

Sub-Total Department for Place **£15,633,000**

TOTAL CAPITAL SCHEMES - GENERAL FUND **£52,703,000**

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HOUSING REVENUE ACCOUNT

C31 HRA Future Programme - £8,000,000

14/15 - £0

15/16 - £0

16/17 - £0

17/18 - £8,000,000

The investment relates to

- the continuance of completing the Decent Homes programme to bring the housing stock to decency levels;
- energy efficiency and health & safety works;
- sheltered housing and general housing remodelling works where appropriate

This scheme is to be wholly funded through the HRA by a combination of borrowing, external funding and revenue contributions.

TOTAL CAPITAL SCHEMES – HOUSING REVENUE ACCOUNT £8,000,000

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The annual profile of this total investment would be as follows;

Year	General Fund £'000	Housing Revenue Account £'000	Total £'000
2014/15	8,682	0	8,682
2015/16	12,433	0	12,433
2016/17	16,084	0	16,084
2017/18 and later years	15,504	8,000	23,504
TOTAL	52,703	8,000	60,703

The annual funding for this total investment would be as follows;

Year	General Fund Borrowing £'000	General Fund External Funding £'000	General Fund Existing Funding £'000	Housing Revenue Account Self-Funded £'000	Total £'000
2014/15	3,553	4,979	150	0	8,682
2015/16	5,129	2,754	4,550	0	12,433
2016/17	14,064	1,520	500	0	16,084
2017/18 and later years	12,984	1,520	1,000	8,000	23,504
TOTAL	35,730	10,773	6,200	8,000	60,703

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The funding by total cost of scheme would be as follows;

No.	Scheme name	General Fund Borrowing £'000	General Fund External Funding £'000	General Fund Existing Funding £'000	Housing Revenue Account Self-Funded £'000	Total £'000
C1	Airport Business Park	5,700	0	4,300	0	10,000
C2	Victoria Avenue Improvements	8,000	0	0	0	8,000
C3	2 Crowborough Road and Allan Cole House	200	0	0	0	200
C4	East Beach Beach Huts Phase 2	100	0	0	0	100
C5	Focus House	170	0	0	0	170
C6	ICT - Re-provision of "Carefirst"	1,500	0	0	0	1,500
C7	ICT - Core Infrastructure	660	0	0	0	660
C8	ICT – Enterprise Agreement	600	0	0	0	600
C9	ICT – Rolling Replacement	400	0	0	0	400
C10	ICT – Software Licencing	300	0	0	0	300
C11	ICT – YOIS Replacement	60	0	0	0	60
C12	ICT - Capita One Enhancements/Developments	100	0	0	0	100
C13	ICT - Genogram Implementation for Children's Social Services	10	0	0	0	10
C14	ICT - E-Procurement Solution	150	0	0	0	150
	Department for Corporate Services Total:	17,950	0	4,300	0	22,250

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No.	Scheme name	General Fund Borrowing £'000	General Fund External Funding £'000	General Fund Existing Funding £'000	Housing Revenue Account Self-Funded £'000	Total £'000
C15	Works in Default	200	0	0	0	200
C16	Empty Dwelling Management Orders	300	0	0	0	300
C17	Permanent Increase in Primary Pupil Places – Hamstel and Darlington Schools	0	2,200	0	0	2,200
C18	New Provision for Primary School Places	10,000	0	0	0	10,000
C19	Re-provision of Viking day service	2,000	0	0	0	2,000
C20	Youth Service Review	120	0	0	0	120
	Department for People Total:	12,620	2,200	0	0	14,820
C21	LED Street Lighting Programme	0	750	1,750	0	2,500
C22	A127 Junction Improvements	0	3,263	0	0	3,263
C23	Planned Highway Improvements	2,000	4,560	0	0	6,560
C24	Property Refurbishment Programme	1,200	0	0	0	1,200
C25	Library, Civic Centre North and Southchurch Park Car Parks Improvements	650	0	0	0	650
C26	Belfairs Swim Centre Health and Safety	500	0	0	0	500
C27	Library Review	710	0	0	0	710
C28	Priory Park Water Main (Health and Safety)	100	0	0	0	100
C29	Container and Welfare Facilities Purchase	0	0	50	0	50
C30	Coastal Defences	0	0	100	0	100
	Department for Place Total:	5,160	8,573	1,900	0	15,633

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No.	Scheme name	General Fund Borrowing £'000	General Fund External Funding £'000	General Fund Existing Funding £'000	Housing Revenue Account Self-Funded £'000	Total £'000
	General Fund Total:	35,730	10,773	6,200	0	52,703
C30	HRA Future Programme	0	0	0	8,000	8,000
	HRA Total:	0	0	0	8,000	8,000
	TOTAL	35,730	10,773	6,200	8,000	60,703